Agenda Item 7

OSMB - ADDENDUM REPORT (Performance of the CSS Contract)

ADDENDUM REPORT FOR THE OVERVIEW AND SCRUTINY MANAGEMENT BOARD - PERFORMANCE OF THE CORPORATE SUPPORT SERVICE CONTRACT -27 JULY 2017

This report provides board members with an update on Serco's KPI performance in June 2017. The table numbers within this addendum report correlate to the table numbers in the main board report.

Table 1: Overall KPI Summary Performance

| Overall (All Services) Contract Performance | Jan 2017 (no of KPIs) | Feb 2017 (no of KPIs) | Mar 2017 (no of KPIs) | Apr 2017 (no of KPIs) | May 2017 (no of KPIs) | Jun 2017 (no of KPIs) |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Target Service Level (TSL) achieved | 27 | 30 | 33 | 29 | 30 | 29 |
| Minimum Service Level (MSL) achieved | 3 | 2 | 1 | 4 | 3 | 4 |
| Below Minimum Service Level (MSL) | 3 | 4 | 3 | 5 | 5 | 3 |
| Mitigation Agreed | 7 | 4 | 3 | 3 | 3 | 5 |
| TOTAL | 40 | 40 | 40 | 41 | 41 | 41 |

The three KPIs which failed to meet the MSL (thus red) in June 2017 were:

- ACF_KPI_07 % of cases where necessary paperwork to enable Council's legal services to secure charges are submitted within time
- CSC_KPI_04 % of total Calls that are Abandoned Calls
- IMT_KPI_11 % of project milestones achieved each month

The four KPIs which met MSL but failed to meet TSL (thus amber) in June were:

- CSC_KPI_05 % of Contacts referred to in CSC_PI_01, _02 & _03 responded to within timescale per month
- F_KPI_01 % of Undisputed invoices paid in accordance with vendor terms
- IMT_KPI_02 Priority 1 incidents not resolved within Resolution time
- IMT_KPI_04 Priority 1 VIP incidents not resolved within Resolution time

Table 2: PM KPI Summary Performance

| People Management (PM) Performance | Jan 2017 (no of KPIs) | Feb 2017 (no of KPIs) | Mar 2017 (no of KPls) | Apr 2017 (no of KPls) | May 2017 (no of KPls) | Jun 2017 (no of KPIs) |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Target Service Level (TSL) achieved | 5 | 5 | 7 | 7 | 8 | 9 |
| Minimum Service Level (MSL) achieved | 0 | 0 | 0 | 1 | 0 | 0 |
| Below Minimum Service Level (MSL) | 3 | 4 | 2 | 1 | 1 | 0 |
| Mitigation Agreed | 1 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 9 | 9 | 9 | 9 | 9 | 9 |

Table 4: IMT KPI Summary Performance

| Information Management and Technology (IMT) Performance | Jan 2017 (no of KPIs) | Feb 2017 (no of KPIs) | Mar 2017 (no of KPls) | Apr 2017 (no of KPls) | May 2017 (no of KPIs) | Jun 2017 (no of KPIs) |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Target Service Level (TSL) achieved | 9 | 10 | 11 | 10 | 10 | 7 |
| Minimum Service Level (MSL) achieved | 2 | 1 | 0 | 1 | 2 | 2 |
| Below Minimum Service Level (MSL) | 0 | 0 | 1 | 1 | 0 | 1 |
| Mitigation Agreed | 1 | 1 | 0 | 0 | 0 | 2 |
| TOTAL | 12 | 12 | 12 | 12 | 12 | 12 |

Table 5: CSC KPI Summary Performance

| Customer Service Centre (CSC) Performance | Jan 2017 (no of KPIs) | Feb 2017 (no of KPIs) | Mar 2017 (no of KPIs) | Apr 2017 (no of KPIs) | May 2017 (no of KPIs) | Jun 2017 (no of KPIs) |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Target Service Level (TSL) achieved | 5 | 6 | 6 | 3 | 4 | 5 |
| Minimum Service Level (MSL) achieved | 0 | 0 | 0 | 1 | 0 | 1 |

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| Below Minimum Service Level (MSL) | 0 | 0 | 0 | 3 | 4 | 1 |
|--------------------------------------|---|---|---|---|---|---|
| Mitigation Agreed | 2 | 1 | 1 | 1 | 0 | 1 |
| TOTAL | 7 | 7 | 7 | 8 | 8 | 8 |

Table 6: ACF KPI Summary Performance

| Adult Care Finance (ACF) Performance | Jan 2017 (no of KPIs) | Feb 2017 (no of KPIs) | Mar 2017 (no of KPIs) | Apr 2017 (no of KPIs) | May 2017 (no of KPIs) | Jun 2017 (no of KPIs) |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Target Service Level (TSL) achieved | 6 | 7 | 7 | 7 | 6 | 6 |
| Minimum Service Level (MSL) achieved | 0 | 0 | 0 | 0 | 0 | 0 |
| Below Minimum Service Level (MSL) | 0 | 0 | 0 | 0 | 0 | 1 |
| Mitigation Agreed | 3 | 2 | 2 | 2 | 3 | 2 |
| TOTAL | 9 | 9 | 9 | 9 | 9 | 9 |

Table 7: Finance KPI Summary Performance

| Finance (F) Performance | Jan 2017 (no of KPIs) | Feb 2017 (no of KPIs) | Mar 2017 (no of KPIs) | Apr 2017 (no of KPIs) | May 2017 (no of KPIs) | Jun 2017 (no of KPIs) |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Target Service Level (TSL) achieved | 2 | 2 | 2 | 2 | 2 | 2 |
| Minimum Service Level (MSL) achieved | 1 | 1 | 1 | 1 | 1 | 1 |
| Below Minimum Service Level (MSL) | 0 | 0 | 0 | 0 | 0 | 0 |
| Mitigation Agreed | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 3 | 3 | 3 | 3 | 3 | 3 |

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